In mid-June, CH2M HILL emphasized its commitment to operations in the Middle East and Asia through a series of significant events, including the grand opening of the Shanghai office, a regional leadership conference, and the first board-of-directors meeting outside North America.

The Middle East, Southeast Asia, India, Singapore and China are identified in the firm's 2006 international strategic plan as the fastest growing and largest markets for the CH2M HILL enterprise. In three groups, board members met with employees and clients at projects sites in Dubai, Hong Kong and Shanghai, respectively, before they met collectively in Singapore.

Concurrently, CH2M HILL presented renowned dignitary and civic leader Tommy Koh with the firm's Building a Better World Award, and the International team held its first regional leadership conference in Singapore. Approximately 80 employees from Northern and Southeast Asia, the Middle East, India, and Australia attended the two-day conference.

More than 80 employees representing offices from Northern Asia, Southeast Asia, the Middle East, India, and Australia recently assembled in Singapore for a two-day regional leadership conference, the first of its kind held outside North America. CH2M HILL plans to increase international staff (non-North American employees) from 2,500 to more than 6,000 by the end of 2010. Issues such as unifying the global workforce and maintaining consistent project procurement and delivery methods were key agenda topics. The international leadership team is planning to hold another similar conference to include employees from other theaters.
**Dubai** Directors visited Dubai where they met with employees and clients and toured projects, including the Sharjah Reverse Osmosis Plants (above). At right Dubai employee Lisa Henthorne discusses the project with board member Jim Ferris. CH2M HILL is responsible for design, supply, installation and commissioning of two plants for the Sharjah Electric and Water Authority. Once completed, each of the plants will have the capacity to produce six million gallons of potable water daily.

**Shanghai** A dedication was held for the opening of the firm’s expanded Northern Asia regional headquarters in Shanghai, China. Regional Director David Rosamond (right) hosted the event, which included a traditional lion dance and “eye opening” ceremony where Chief Executive Ralph Peterson paints the eyes of
a lion to awaken its spirit. Among the honored guests were Brenda Lei Foster, president of AmCham Shanghai (American Chamber of Commerce in Shanghai) and Ken Jarrett, U.S. Consulate General in Shanghai.

Directors toured several sites in the Kunshan Industrial Park such as Cooper Tire and Rubber facilities (employees at right) where the firm is providing design and construction management services.

Chief Operating Office Lee McIntire (blue shirt) presented a safety award for 3 million hours worked without any health and safety incidents. John Chen accepted the award on behalf of all China employees.
Hong Kong CH2M HILL has been working in Hong Kong for 25 years. The government is stressing the need of public/private partnerships in water and wastewater treatment projects. Directors met with potential clients to discuss how the firm’s full-service capabilities can help them achieve their goals. In addition, directors also met with several potential team partners.

Stonecutters Island Sewage Treatment Plant is Hong Kong’s largest such facility and is capable of treating 1.7 million cubic meters of sewage daily. The Hong Kong government is implementing the second phase of the plant to further improve water quality, involving the construction of an adjacent biological treatment plant, which will expand the current plant to 2.8 million cubic meters daily. CH2M HILL representatives and facility staff gathered outside the information center (upper left) after a tour of the plant.

Singapore While in Singapore, directors went to the Changi Water Reclamation Plant (left), a major component of a massive project CH2M HILL is working on to replace virtually all of the island’s wastewater system. The Changi project has been underway since 2001 and is scheduled for completion in 2008. Several industrial facilities were also visited.
Building a better world

CH2M HILL presented its Building a Better World Award to international dignitary, visionary and civic leader Tommy Koh of Singapore.

Among Koh's accomplishments are chairing the U.N. Earth Summit and negotiating the Singapore-US Free Trade Agreement. Currently, he is ambassador-at-large for Singapore's Ministry of Foreign Affairs, chairman of the Institute of Policy Studies, National Heritage Board and Chinese Heritage Center. Koh is a Fulbright and Harvard Law School fellow.

CH2M HILL established the award in 1998 to honor outstanding persons or organizations dedicated to providing the leadership, vision and action that significantly improves the lives of people and the countries and communities where they live and work.

Ralph Peterson (left) presents the Building a Better World Award to Tommy Koh.

Honored guest Yaacob Ibrahim, Singapore's minister of the Environment and Water Resources, speaking at the award ceremony.
EXPANDING MARKETS

People and places

Dubai Directors visited Dubai where they met with employees and clients and toured projects, including the Sheikh Hamdan bin Zayed Public Services Complex. At right Dubai employees (left) discuss the project with board member Jim Fents. CH2M HILL is responsible for design, supply, installation and commissioning of two plants for the Shariq Power and Water Authority. Once completed, each of the plants will have the capacity to produce 2.6 million cubic meters daily.

Shanghai A dedication was held for the opening of the firm's expanded Northern Asia regional headquarters in Shanghai, China. Regional Director David Rosenbrock (right) hosted the event, which included a traditional lion dance and "eyes opening" ceremony where Chief Executive Ralph Peterson paints the eyes of a firm to activate it. Among the honored guests were Brenda Low Ferrer, president of the American Chamber of Commerce in Shanghai; and Ken Jarrett, U.S. Consul General in Shanghai.

Directors toured several sites in the Greater Shanghai Industrial Park such as the Cooper Tire and Rubber Technology Center at right where the firm is providing design and construction management services. Chief Operating Office Tom McLeish (right) presents the safety award to 3 million hours worked without any health and safety incidents. John Chen accepted the award on behalf of all China employees.

Vertically integrated CH2M HILL's fully integrated design and construction management services at the Hong Kong project site featured here. The firm's capabilities, which include design, engineering, procurement and construction management, enabled the project to deliver on schedule and under budget.

Leading the way in Hong Kong, Singapore, Dubai and Shanghai

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Concurrently, CH2M HILL presented new-member awards to civic leaders and clients at projects sites in Dubai, Hong Kong and Shanghai respectively, before they met collectively in Singapore.

CH2M HILL presented its Building a Better World Award to international dignitary, international and civic leadership conference, and the grand opening of the firm's expanded Northern Asia regional headquarters in Shanghai, China. Regional Director David Rosenbrock (right) hosted the event, which included a traditional lion dance and "eyes opening" ceremony where Chief Executive Ralph Peterson paints the eyes of a firm to activate it. Among the honored guests were Brenda Low Ferrer, president of the American Chamber of Commerce in Shanghai; and Ken Jarrett, U.S. Consul General in Shanghai.

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Leading leadership

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Leading the way in Hong Kong, Singapore, Dubai and Shanghai

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